

MEMORANDUM

TO: City Council

FROM: Brian Pedrotti, Community Development Director

BY: Andrew Perez, Planning Manager

SUBJECT: Discuss Scope of a Comprehensive General Plan Update

DATE: July 26, 2022

SUMMARY OF ACTION:

Establish a scope of work to include in the comprehensive update of the General Plan.

IMPACT ON FINANCIAL AND PERSONNEL RESOURCES:

The Comprehensive General Plan Update is currently included in the budget with \$180,000 for FY22-23. Grant funding from Senate Bill 2, Local Early Action Planning (LEAP), and Regional Early Action Planning (REAP) programs, in the amounts of \$52,000, \$104,052, and \$65,000, respectively, have been earmarked to cover costs associated with the effort to develop objective design standards and amend the development code. Additionally, on February 23, 2021, Council provided direction to support the General Plan Update with SB 1090 Funds, currently \$637,422 are unallocated and a portion will be used to complete the General Plan Update. This will be a multi-year effort which will require additional financial resources in subsequent years, as well as dedication of significant staff time. Implementation measures proposed as part of the General Plan Update, such code amendments and programs, may have future impacts to financial resources, if supported by Council.

RECOMMENDATION:

Initiate a comprehensive update of the General Plan, which would include an update to all existing elements except for the Housing Element, a consistency review of the Housing Element, creation of an Environmental Justice, an update to the Climate Action Plan, the creation of objective design standards, an overlay district providing specific development standards for the East Grand Avenue corridor, and zoning ordinance updates.

BACKGROUND:

On February 23, 2021, the City Council discussed economic development goals and priorities for purposes of creating a spending plan for funding obtained from Senate Bill 1090 (SB 1090). SB 1090 provided funding to San Luis Obispo County government

entities to mitigate forecasted impacts from the impending closure of the Diablo Canyon Nuclear Power Plant (DCNPP). Council supported allocating of a portion of these funds to cover costs associated with the General Plan Update. Council emphasized the importance of retaining local businesses and creating head-of-household jobs within the City and identified a comprehensive General Plan update as a mechanism to achieve those economic goals. During that meeting, staff was directed to return to the City Council with a discussion on the scope of work related to the comprehensive General Plan update. This item provides an overview of the existing General Plan and options for consideration on to how to proceed with the General Plan update with regard to scope of work, staffing resources, and costs.

The existing General Plan was last updated in 2001. The State of California Office of Planning and Research as well as State statute require that the general plan be updated "periodically." While there is no strict requirement for how often to update the general plan, the planning period is typically 15-20 years. Some cities and counties update their general plans as often as every five (5) years, while others update in portions over time. The need for a comprehensive update varies, but often can result from economic factors, changing demographics, State regulations or simply because the existing General Plan has become outdated or no longer reflects the community's vision.

Since the last overhaul of the City's General Plan, various elements have been updated on an as-needed basis, such as the Housing Element (2020), Circulation Element (2021), Economic Element (2012), and Agriculture, Conservation, and Open Space Element (2007). However, the City has not completed a comprehensive update since 2001. Based on standard practices and guidance from the State, the City is due for a comprehensive update for a few reasons. Over the last twenty (20) years, planning practice and legislation have evolved to require additional elements or policies, such as policies addressing environmental justice. In addition, the City itself has changed over that time with regard to demographics, economics challenges, and community needs. A major economic challenge confronting the City is the closure of the DCNPP. DCNPP is a major local employer and it has a profound impact on the economy as well as many other aspects of daily life. While initially the decommissioning was expected to occur over a ten-year period beginning in 2025, recent discussions at the State level have created the possibility that the lifespan of the DCNPP may extend beyond the initial closure date. Despite the uncertainty, it is in the City's best interest to consider the implications of the decommissioning of the plant. The comprehensive General Plan update process will be one of many ways to help the City prepare for the future by providing an opportunity the City re-establish its goals and priorities for land use and economic growth for the next twenty (20) years.

Existing General Plan

The General Plan is the foundational policy document for the City, providing a vision as to how the City will grow in accordance with community priorities and values while shaping the future. It defines the framework by which the physical, economic and human

resources of the City are to be managed and utilized over time. By providing a basis for rational decision-making, this document guides decisions regarding:

- Land use and circulation;
- The design and/or character of buildings, open spaces, streets and other features;
- The conservation of existing housing and the provision of new dwelling units;
- The provision of supporting infrastructure and public services;
- The protection of environmental resources and agricultural uses; and,
- The protection of residents from natural and human-caused hazards.

The existing General Plan includes the following elements. Some elements are required by state law, while others are optional.

Existing City of Arroyo Grande General Plan Elements Required by State Law

- Land Use Element (2001)
- Circulation Element (2021)
- Noise Element (2001)
- Safety Element (2001)
- Housing Element (2020)
- Agriculture, Conservation Element and Open Space Element (2007) (Note, the City has combined Conservation and Open Space Elements into one element)

Existing Optional General Plan Elements that have been adopted by the City

- Parks and Recreation Element (2001)
- Economic Development Element (2012)

In addition to these adopted elements, the City adopted a Climate Action Plan in 2013. The Climate Action Plan includes a number of policies and actions to help reduce greenhouse gas emissions. While not a required component of the General Plan and not adopted as an element of the City's General Plan, the Climate Action Plan is directly related to the Land Use and Circulation Elements (i.e. building of the 2001 General Plan), as these are the basis for many of the modeling assumptions with regard to land use patterns and vehicle miles traveled, both of which generate greenhouse gas emissions. Greenhouse gas emissions must be addressed when preparing documents pursuant to the requirements of the California Environmental Quality Act (CEQA) and therefore many jurisdictions have adopted Climate Action Plans to comply with CEQA and streamline development projects.

ANALYSIS OF ISSUES:

When embarking on a comprehensive General Plan update, it is best practice to update all elements of the General Plan simultaneously for several reasons, including but not limited to compliance with new regulations, internal document consistency, accurate reflection of current demographics and existing physical conditions within the city, and

cost effectiveness. Comprehensive General Plan updates, depending on complexity, resources and public engagement, commonly require 3 to 5 years to complete. They often require an Environmental Impact Report, which if prepared in a particular manner, can be relied upon by future development to either streamline environmental review or exempt a project all-together from the requirements of CEQA, particularly if the City's Climate Action Plan is updated simultaneously.

Since the General Plan has not been updated since 2001, it is recommended that all elements be updated. This is particularly important for critical elements such as the Land Use Element, Noise Element and Safety Element. The Land Use Element is the driver for most other elements. The Land Use Element establishes land use patterns for development, open space, and parkland. Land use designations will be used to identify circulation patterns and transportation needs, which in turn predicts noise sources to be considered in the Noise Element. While the Circulation Element was recently updated, any significant changes to land use patterns included in the Land Use Element will trigger updates to the Circulation Element. The Safety Element should also be updated to reflect new regulations and mitigation strategies related to urban/wildland interface wildfire mitigation and other new safety related practices. The Economic Development Element, though updated in 2012, should be updated to reflect new economic considerations. Staff will continue to monitor the status of the Diablo Canyon Nuclear Power Plan Decommissioning as the City embarks on this Update, as the final long-term plan for this facility has the potential to impact aspects of economic development in the Five Cities area. The Conservation and Open Space Element should be updated, especially if the City intends to annex or process applications to develop any areas of land that are currently designated for agriculture but envisioned to be developed in the future. Housing Elements are required by law to be updated every 8 years, and the City's Housing Element was updated in 2020. Housing Elements are updated on a state-mandated cycle of 8 years and often updated independently of other General Plan elements. The General Plan update will need to include a review of the Housing Element to insure internal document consistency is maintained, but an update is not anticipated because any changes would again need to be certified by the State Department of Housing and Community Development.

The following provides a high-level overview of what staff anticipates being included in the update of each element:

• Land Use Element – establishes land use patterns and general plan land use designations that promote thoughtful, equitable, and accessible distribution of different land uses. Land use decisions can improve public health, reduce infrastructure costs, enhance the local economy, and address environmental issues and therefore, public input and participation will be critical in this decision-making process. Locally, the update to the Land Use Element will evaluate residential densities in mixed-use zones, especially along the E. Grand Avenue and El Camino Real corridors. The update will also consider and address any

potential expansions of the City's Sphere of Influence.

- Circulation Element is based on land use patterns established in the Land Use Element and determines traffic volumes and transportation circulation patterns. It identifies needed infrastructure improvements to accommodate transportation patterns (e.g. road widening, pedestrian or bicycle paths, sidewalks). The City may use this as an opportunity to prioritize non-vehicular travel or modify streets in such a way so as to calm traffic or make it more pedestrian friendly. The preparation of an Active Transportation Plan, which is anticipated to be adopted during the General Plan update, may also necessitate revisions to the Circulation Element.
- Noise Element is based on the land use patterns and Circulation Element and determines baseline noise levels as well as noise levels in the future based on projected growth in accordance with the land use plan. It allows the City to develop noise thresholds and policies related to noise. This Element will be reviewed and updated as necessary to ensure that noise exposure information and existing policies are consistent with changing land use patterns since 2001, as well as anticipated changes.
- Safety Element establishes policies to better prepare the City for natural and human hazards, e.g. wildfires, earthquakes, hazardous materials spills, and other emergencies. The Countywide Local Hazard Mitigation Plan will be incorporated into this Element.
- Agriculture, Conservation and Open Space Element identifies policies for protecting and conservation open spaces, agricultural lands, and other natural resources. Updates will consider mitigation measures when agricultural properties are proposed for conversion to urban uses.
- Parks and Recreation Element establishes goals and policies to ensure the City meets the parkland and recreational needs of the community. This effort will evaluate existing recreation resources and programs and create necessary policies and implementation measures to meet those needs.
- Economic Development Element establishes goals and policies to help the City create a thriving economy and met community needs. Policies to retain local businesses and attract head-of-household jobs will be prioritized in the update, especially with likelihood of the decommissioning of DCNPP.

Environmental Justice Element

State law now requires jurisdictions with census-defined economically disadvantaged communities to include Environmental Justice as a part of the General Plan either in a standalone Element or by integrating related goals, policies, and objectives throughout

the other elements. An Environmental Justice Element is defined by the State of California as an element that promotes "the fair treatment and meaningful involvement of people of all races, cultures, incomes, and national origins with respect to the development, adoption, implementation, and enforcement of environmental laws, regulations, and policies." Many jurisdictions have opted to prepare an Environmental Justice Element regardless of the presence of disadvantage communities so as to promote equity, diversity and consideration of all demographics and economic classes within general planning. The City does not have any economically disadvantaged communities, as defined by the State. However, the San Luis Obispo Council of Governments (SLOCOG) developed a regional definition of disadvantaged communities to identify communities that are disproportionately burdened by economic distress and/or have been historically underrepresented as part of the local government process within the region. SLOCOG's Disadvantaged Communities Assessment identified thirteen (13) variables that address a wide range of socioeconomic and population-based factors to geographically define these disproportionately-burdened areas. This Assessment identified multiple disadvantaged communities within the City, which are located predominantly in the southern and western areas of the City. Data from the Disadvantaged Communities Assessment was approved for use in the 2023 Regional Transportation Plan. An Environmental Justice Element will establish goals, policies, and programs to promote equity and address the unique and compounded health risks present in disadvantaged communities by prioritizing improvements and programs that meet the needs of these communities

Healthy Communities Element

Additionally, it has become increasingly common for jurisdictions to prepare an optional Healthy Communities Element. These elements address the intersection of public health and planning, including transportation and active living, access to nutritious foods, access to health care, mental health, quality of life, and environmental health. The concept is that health and well-being of residents are fundamental to quality of life and economic vitality. Healthy Communities elements help to foster a "health in all policies" approach, which promotes better health for everyone by improving access to healthy environments throughout the community. Staff anticipates policies and programs to implementing Healthy Communities objectives will be combined with Environmental Justice Element.

Climate Action Plan

As previously mentioned, although the Climate Action Plan is not a part of the General Plan, it is directly related to the Land Use and Circulation elements. Updates to the Land Use Element and Circulation Element will render the Climate Action Plan outdated. Therefore, it is recommended that the City include an update of the Climate Action Plan as a part of the General Plan update to assure ongoing compliance with CEQA and allow streamlining of development projects.

Economic Development and East Grand Avenue

As stated earlier, the 2012 Economic Development Element is proposed to be updated as part of the General Plan update to reflect new and ongoing economic realities. As part of this effort, staff will be partnering with the South County Chambers of Commerce to understand the current local and regional business climate through tools such as surveys and other business data, and to obtain an understanding of the necessary stakeholders to help guide economic development policies.

As part of the City's efforts to encourage and incentivize investment on East Grand Avenue, the City began a stand-alone effort to create an East Grand Avenue Master Plan in 2017. With the objectives to evaluate existing conditions, complete a real-estate market study, review parking policies, and engage the community to find consensus among the various stakeholders, several studies were completed, but the effort ultimately stalled in 2020 prior to the COVID pandemic. Staff recommends that the General Plan Update scope include a specific focus on this corridor, including a comprehensive evaluation of land uses and density, development forms, parking policies, and complete streets architecture. This information would be used as the basis for a potential zoning overlay district for the East Grand Avenue corridor to be adopted with the General Plan Update.

Objective Design Standards / Zoning Amendments

Grant funding was awarded to the City from SB 2 and Local Early Action Planning program for the purpose of creating objective design standards that will assist in the streamlining of development review. State law defines objective standards as those that "involve no personal or subjective judgment by a public official and are uniformly verifiable by reference to an external and uniform benchmark or criterion available and knowable by both the development applicant and public official prior to submittal." The State of California has adopted legislation requiring cities to approve certain housing proposals through ministerial, or "over-the-counter," processes based on objective standards. The result of these laws is to encourage cities to create quicker, more accessible pathways for housing to be built.

Further, it is anticipated that updates to the General Plan would necessitate changes to proposed zoning districts, land uses, development standards, and permit processing procedures. Staff would anticipate that the Update would include written recommendations for municipal code amendments, including objective design standards. The codification of these amendments would be an implementation measure following the completion of the Update.

Diversity, Equity, Inclusion, and Justice

In January of 2021, the City Council adopted Resolution No. 5142 approving a Diversity, Equity, Inclusion, and Justice (DEIJ) Policy, stating the City's commitment toward supporting, promoting, and implementing DEIJ principles and practices. The General Plan Update provides a unique opportunity to examine existing goals and policies in the City's

documents through the lens of DEIJ, and to ensure that the Update incorporates these principles. The adopted DEIJ policy identifies several implementation measures relevant to the General Plan Update effort, as follows:

- Provide informed, authentic leadership supporting diversity, equity, inclusion, and justice by:
 - 1. Connecting diversity, equity, inclusion, and justice to the City's mission as critical principles to ensure the well-being of the City's employees and the community;
 - Acknowledging and dismantling inequities within the City's policies, systems, programs, and services, including continual review and updates to support ongoing progress;
 - 3. Embedding language in the City's plans, policies, and goals consistent with the intent of this Policy to promote diversity, equity, inclusivity, and justice;
 - 4. Exploring potential underlying, unquestioned assumptions that interfere with diversity, equity, inclusivity, and justice.
- Promote inclusive outreach to diverse communities by:
 - Identifying traditionally underrepresented or marginalized communities within the City and developing and implementing strategies to increase effective communication and engagement;
 - 2. Regularly conferring with representatives of diversity groups to better understand and support the community and to ensure ongoing application and review of this Policy;
 - 3. Work with community partners to support opportunities for professional leadership and DEIJ training for small businesses within the City;
 - 4. Intentionally incorporate DEIJ initiatives into the City's economic development efforts, including support for small and diverse businesses;
 - 5. Evaluating barriers to participation in decision-making processes by traditionally underrepresented or marginalized communities and developing mechanisms to reduce identified barriers;
 - 6. Fostering an environment of inclusivity in internal and public-facing events, meetings, and processes through intentional application of this Policy.

As shown from the language above, a significant portion of the policy is dedicated to promoting the tenets of DEIJ, including equitable outreach to historically underrepresented communities. This will be particularly salient for a comprehensive General Plan Update, which is a community-wide document. Expertise in this area will be expected in the search for consultants as part of the RFP process. Additionally, staff will solicit input and participation through the update process from underrepresented or marginalized communities through outreach to community groups and leaders. Considerations will be made to accommodate residents with non-traditional work schedules, language barriers, and accessibility barriers in order to obtain comments and input that represent all community members.

Public Outreach

Although it has been previously mentioned, it is worth noting that public engagement and participation will be vital to the success of the project. Staff and the City's consultant will actively solicit public engagement throughout the process, but especially during the visioning process. The GP Update will be a community-driven process consisting of technical analysis and extensive public outreach. Existing conditions and baseline data will be gathered and presented to the community at workshops and surveys to extract the issues, opportunities, and priorities that will form the vision on which the update is focused. Other opportunities for public engagement will be during public hearings, workshops, and review of draft elements and environmental documents. A stakeholder group will be sought to ensure a diversity of opinions, perspectives, and interests are represented. Representatives from the school district, bike coalition, Chamber of Commerce, Diversity Coalition of SLO County, R.A.C.E. Matters, and other interest and diversity groups will be invited to participate.

Update Process and Timeline

A comprehensive General Plan update typically follows a 10-step process over a span of multiple years. The steps are described in more detail below, including the anticipated time required for each step. There will be overlap in activities, but the project is anticipated to take approximately three years.

- Scoping determine which elements will be updated, prepare and release a Request for Proposals for consultant support for the work effort, identify staffing resources needed, and award consultant contract (2-3 months).
- 2. Structure and Schedule the Process work with consultant to create a specific framework as to how the process will unfold, who will be involved, what are the key milestones, deadlines and deliverables. Establish meeting schedule frequency with staff and public. A joint meeting with the Planning Commission and City Council will be held to review and affirm the framework created by staff and its consultant. Develop a public engagement strategy to identify when and how public input will be solicited (2-3 months).
- 3. Gather and Analyze Data conduct baseline inventories of existing documents, economic and population data, public facilities and service information (e.g. water supply, sewer systems). Conduct technical studies to inform and aid the visioning process and assist in development of environmental documents (9-12 months).
- 4. Identify Problems, Issues, and Concerns (PIC's) identify the significant problems (and opportunities), issues, and concerns facing the community. This step presents the first opportunity for widespread community engagement and participation, likely in the form of both surveys and a workshop. This step is crucial because the resulting PIC's will function as the foundation for the comprehensive plan and what should be updated (3-6 months).
- 5. Develop a "Vision" for the Plan The feedback obtained in the previous step will be synthesized into the vision statement that will guide the update. The vision will

- encapsulate the community's aspirations for the next twenty years. (1-2 months).
- 6. Prepare an Administrative Draft once the plan's vision statement is completed, the next step is to establish specific plan goals, objectives, and policies to implement the vision. Development of the objective design standards will begin during this step of the process (12-18 months).
- 7. Generate and Evaluate Plan Alternatives— drafts of the updated Elements should be evaluated to formulate a series of possible land use futures for the city. Each element should be tied to the plan's vision statement, specific community goals and objectives, as well as different growth scenarios. (3-6 months).
- 8. Select and Develop a Preferred Plan select the preferred option from the list of alternatives developed in the previous step and prepare the final draft (3-6 months).
- 9. Commence Environmental Review Once a final draft General Plan has been prepared, an Environmental Impact Report (EIR) will also then be prepared and evaluate all potential impacts of the draft plan. The EIR should include comprehensive analysis of for areas where significant projects are likely to be located in the future, and make considerations for these projects to streamline the future environmental review process (12-18 months).
- 10. Adopt the Plan and Certify the Environmental Impact Report hold hearings as necessary at the Planning Commission and ultimately the City Council (1-2 months).

Once a plan is adopted, it is critical to develop a monitoring plan to ensure success. This includes identifying necessary funding for implementation of policies and programs, prioritizing staffing resources, and tracking progress towards goals and objectives.

Staff Direction and Resources Required

As discussed previously, there are various ways in which a comprehensive General Plan update can be accomplished. There will be numerous opportunities during the process to delve deeper into issues as exemplified in the 10-step process above. At this point in the process, staff is requesting initial direction on the scope of the effort, including the elements to be updated and/or created as recommended by staff. Once direction is provided, staff will prepare a Request for Proposals and seek bids on consultant support and return to the City Council for contract approval. While consultants provide expertise in particular areas such as environmental impact analysis, certain City staff will need to be fully engaged in the process to facilitate public meetings, outreach, and provide direction and guidance to consultants. It is expected that once this process is initiated. the General Plan Update will require significant involvement from Community Development Department staff for multiple years. It is also anticipated that other departments, such as Public Works, will need to be involved. Funding from grants programs such as SB 2, LEAP, and REAP are dedicated to development of objective design standards, which are part of the GP Update, and SB 1090 funds are also available to support the project as a whole. While it is difficult to estimate total project costs prior to the submission of consultant proposals, staff anticipates a cost of approximately \$500,000

for the combined General Plan Update and EIR.

CEQA

It is anticipated that the General Plan Update will require an Environmental Impact Report pursuant to the requirements of the California Environmental Quality Act. Staff recommends that the scope include provisions to try and streamline the environmental review process by allowing subsequent development to "tier" off of the Environmental Impact Report for the General Plan Update. "Tiering" allows an applicant to use the standard mitigation measures adopted with this Update rather than developing specific mitigation measures for an individual project. This would reduce costs and the processing time associated with the environmental review process. Staff would include this provision and work with any contracted consultants to refine the environmental review process.

ALTERNATIVES:

The following alternatives are provided for the Council's consideration:

- Initiate a comprehensive update of the General Plan, which would include an update to all existing elements except for the Housing Element, a consistency review of the Housing Element, creation of an Environmental Justice, an update to the Climate Action Plan, the creation of objective design standards, an overlay district providing specific development standards for the East Grand Avenue corridor, and zoning ordinance updates; or
- 2. Alternative 1, except the creation of a separate, stand-alone Healthy Communities Element; or
- 3. Provide other direction to staff.

ADVANTAGES:

The last comprehensive update of the City's General Plan was completed in 2001. A comprehensive update will create a vision and establish goals, policies, and programs to guide the community's growth over the next generation in accordance with its priorities and values.

DISADVANTAGES:

A comprehensive update will require significant financial resources and staff time.

ENVIRONMENTAL REVIEW:

No environmental review is required for the scoping meeting. An EIR will be necessary to evaluate potential impacts of the comprehensive plan update.

PUBLIC NOTIFICATION AND COMMENTS:

The Agenda was posted at City Hall and on the City's website in accordance with Government Code Section 54954.2.

11.a <u>Discuss Scope of a Comprehensive General Plan Update</u>

Attachments | Public Comments

1. CC 2022-07-26 General Plan Update.pdf

This item was heard out of order.

Community Development Director Pedrotti provided a presentation discussing the scope of the Comprehensive General Plan Update and responded to questions from Council.

Mayor Ray Russom invited public comment. Speaking from the public was Jim Guthrie. No further public comments were received.

Councilmember Paulding made a motion to approve staff's recommendation.

Mayor Ray Russom requested that the issue of timing be included in the motion.

Councilmember Paulding amended his motion to approve staff's recommendation and direct staff to include language in the Request for Proposals (RFP) regarding a two-year completion timeline. Mayor Ray Russom clarified that she would like the consultant to identify a plan to complete the scope of work within two years.

Councilmember Paulding amended his motion.

Moved by Council Member Paulding

Seconded by Council Member Barneich

Approve staff's recommendation to proceed with Alternative 1, and direct staff to ensure that the RFP includes language requiring the Consultant to include a proposal for completing the scope of work within a two year timeframe and a proposal for completing the scope of work within a three year timeframe.

AYES Mayor Ray Russom, Council Member Paulding, Council Member (5)

Barneich, Council Member Storton, and Mayor Pro Tem George

Passed (5 to 0)

12. CITY COUNCIL REPORTS

The City Council provided brief reports from the following committee, commission, board, or other subcommittee meetings that they attended as the City's appointed representative.

12.a MAYOR RAY RUSSOM:

- 1. California Joint Powers Insurance Authority (CJPIA)
- 2. South San Luis Obispo County Sanitation District (SSLOCSD)
- 3. Tourism Business Improvement District Advisory Board
- 4. Other

12.b MAYOR PRO TEM GEORGE:

- 1. County Water Resources Advisory Committee (WRAC)
- 2. Visit SLO CAL Advisory Board
- 3. Other

12.c COUNCIL MEMBER BARNEICH:

- 1. Audit Committee
- 2. Homeless Services Oversight Council (HSOC)
- 3. Zone 3 Water Advisory Board
- 4. Other

12.d COUNCIL MEMBER PAULDING

- 1. Air Pollution Control District (APCD)
- 2. Brisco/Halcyon Interchange Subcommittee
- 3. Council of Governments/Regional Transit Authority/ South County Transit (SLOCOG/SLORTA/SCT)
- 4. REACH SLO Advisory Commission
- 5. Other

12.e COUNCIL MEMBER STORTON:

- 1. Brisco/Halcyon Interchange Subcommittee
- 2. Five Cities Fire Authority (FCFA)
- 3. Integrated Waste Management Authority Board (IWMA)
- 4. South County Chambers of Commerce Governmental Affairs Committee
- 5. Other