

## Council Goals and Priorities for Fiscal Year 2022-23

### Investing in the Future

- Begin comprehensive general plan update
- Initiate and/or complete housing initiatives funded by grant programs
  - Regional pre-approved ADU plans
  - Objective design standards
- Complete ADU ordinance amendments
- ~~Evaluate water resiliency options available to the City~~
- Pursue short- and long-term water resiliency options as directed by the City Council and evaluate ongoing drought response efforts:
  - Central Coast Blue
    - Form Joint Powers Authority
    - Participate in joint City Council meetings
    - Participate in Technical Advisory Committee and support ongoing development and financing of project
  - Pursue a short-term water purchase agreement with Oceano CSD
  - Complete Urban Water Management Plan Update
  - Provide two-year look ahead on water supply and drought responses
  - Complete Lopez Reservoir/Zone 3 Contract Amendments
- Continue support for existing and new economic development initiatives~~COVID Relief Program~~
  - Complete development and implementation of permanent parklet program
  - Determine whether to conduct baseline analysis of existing and future business needs
  - Evaluate the potential to enable cannabis businesses in Arroyo Grande
- Support regional efforts to address homelessness and emergency shelter needs
  - Pursue 5Cities Homeless Coalition proposal to develop a South County shelter using ARPA funding
  - Develop a limited safe parking program~~Review status of Five Cities Fire Authority 3rd Amendment to the Joint Powers Agreement, and consider cost analysis of service delivery models~~
- ~~Evaluate and complete next steps for ongoing fire and emergency response services through the Five Cities Fire Authority following outcome of Oceano CSD ballot measure~~  
~~Evaluate options to pay down CalPERS unfunded accrued liability~~

### Investing in City Infrastructure and Facilities

- ~~Identify and p~~Pursue short- and long-term funding mechanisms, such as a sales tax measure and potential long-term financing, for pavement maintenance and other infrastructure maintenance needs
- Complete design and/or begin construction of key infrastructure projects, including:
  - Brisco Interchange Project

- Pursue and obtain federal grants to provide funding for project costs before design contract is awarded
  - Traffic Way Bridge Replacement
  - Swinging Bridge Rehabilitation
  - Initiate Alternative Transportation Plan preparation utilizing grant funding
  - Initiate or complete stormwater, water, and wastewater projects funded using ARPA revenue
- Evaluate and select options for replacing the Mark M. Millis Community Center ~~Complete a water and sewer rate study and consider implementing a rate adjustment~~
- Complete a comprehensive fee study and consider adjusting City fees, including impact fees

## Investing in People

- ~~Adopt and Implement~~ Diversity, Equity, and Inclusion initiatives
  - Pursue educational opportunities for staff and City officials
- Maintain and increase public engagement with the City
  - ~~Complete process to create voting districts in 2022~~
  - Increase public outreach through surveys, social media engagement, and events
  - ~~Evaluate technology opportunities to enhance public participation in meetings~~
- Modernize technologies and systems in key areas, such as public safety cameras, human resources processes, and accounting and agenda management software systems
- Focus resources and implement efficiencies to ensure optimized service levels within core City functions
- Evaluate and implement employee retention, attraction, recruitment, development, and support strategies

**Anticipated Timeframes for Completion  
of the Goals and Priorities Identified Above  
for Fiscal Year 2022-23**

<b>Category</b>	<b>Goal/Priority</b>	<b>Anticipated Timeframe for Completion</b>
<b>Investing in the Future</b>	Begin comprehensive General Plan update	Scoping discussion to occur by Summer/Fall 2022
	Initiate and/or complete housing initiatives funded by grant programs <ul style="list-style-type: none"> <li>• Complete development and implementation of permanent parklet program</li> <li>• Regional pre-approved ADU plans</li> <li>• Objective design standards</li> </ul>	<ul style="list-style-type: none"> <li>• Complete development of the permanent parklet program in Summer 2022 and implement through Fall 2022 and beyond</li> <li>• Regional pre-approved ADU plans currently underway, to be completed in 2022</li> <li>• Consider incorporating objective design standards into comprehensive General Plan update</li> </ul>
	Complete ADU ordinance amendments	Summer 2022
	Pursue short- and long-term water resiliency options as directed by the City Council and evaluate ongoing drought response efforts: <ul style="list-style-type: none"> <li>• Central Coast Blue <ul style="list-style-type: none"> <li>○ Form Joint Powers Authority</li> <li>○ Participate in joint City Council meetings</li> <li>○ Participate in Technical Advisory Committee and support ongoing development and financing of project</li> </ul> </li> <li>• Pursue a short-term water purchase agreement with Oceano CSD</li> <li>• Complete Urban Water Management Plan Update</li> <li>• Provide two-year look ahead on water supply and drought responses</li> <li>• Complete Lopez Reservoir/Zone 3 Contract Amendments</li> </ul>	<ul style="list-style-type: none"> <li>• Central Coast Blue <ul style="list-style-type: none"> <li>○ Form Joint Powers Authority in 2022</li> <li>○ Participate in joint City Council meetings at least once annually in 2022 and 2023</li> <li>○ Participate in Technical Advisory Committee and support ongoing development and financing of project monthly</li> </ul> </li> <li>• Pursue short term water sales agreement with Oceano CSD in 2022</li> <li>• Complete Urban Water Management Plan Update in Summer 2022</li> <li>• Provide two-year look ahead on water supply and drought responses in Summer/Fall 2022</li> <li>• Complete Lopez Reservoir/Zone 3 Contract Amendments in Summer/Fall 2022</li> </ul>
	Continue support for existing and new economic development initiatives <ul style="list-style-type: none"> <li>• Determine whether to conduct baseline analysis of existing and future business needs</li> </ul>	<p>Incorporate into comprehensive General Plan update process</p> <ul style="list-style-type: none"> <li>• Consideration of baseline analysis to occur with discussion of</li> </ul>

	<ul style="list-style-type: none"> <li>Evaluate the potential to enable cannabis businesses in Arroyo Grande</li> </ul>	<p>comprehensive General Plan update scope</p> <ul style="list-style-type: none"> <li>Consider potential to enable cannabis businesses in Spring 2023</li> </ul>
	<p>Support regional efforts to address homelessness and emergency shelter needs</p> <ul style="list-style-type: none"> <li>Pursue 5Cities Homeless Coalition proposal to develop a South County shelter using ARPA funding</li> <li>Develop a limited safe parking program</li> </ul>	<p>Ongoing</p> <ul style="list-style-type: none"> <li>Coordinate the development of a shelter project proposal for presentation in Winter/Spring 2023</li> <li>Present a potential limited safe parking program in Winter 2022-23</li> </ul>
	<p>Evaluate and complete next steps for ongoing fire and emergency response services through the FCFA following outcome of Oceano CSD ballot measure</p>	<p>Summer through Spring 2022-23</p>
<b>Investing in City Infrastructure and Facilities</b>	<p>Pursue sales tax measure and potential long-term financing for pavement maintenance and other infrastructure maintenance needs</p>	<p>Summer through Winter 2022</p>
	<p>Complete design and/or begin construction of key infrastructure projects, including:</p> <ul style="list-style-type: none"> <li>Brisco Interchange Project <ul style="list-style-type: none"> <li>Pursue and obtain federal grants to provide funding for project costs before design contract is awarded</li> </ul> </li> <li>Traffic Way Bridge Replacement</li> <li>Swinging Bridge Rehabilitation</li> <li>Initiate Alternative Transportation Plan preparation utilizing grant funding</li> <li>Initiate or complete stormwater, water, and wastewater projects funded using ARPA revenue</li> </ul>	<ul style="list-style-type: none"> <li>Complete federal grant application for the Brisco Interchange Project in Spring 2022 and determine next steps based on award of funding in Winter 2022-23</li> <li>Traffic Way Bridge Replacement design expected to be complete by the end of 2023 and construction expected to begin Summer 2024</li> <li>Swinging Bridge Rehabilitation construction expected to begin Spring 2023</li> <li>The Alternative Transportation Plan will begin in summer 2022 with an RFP for consultant services</li> <li>Various stormwater, water, and wastewater projects funded using ARPA revenue will begin or be completed in FY 2022-23</li> </ul>
	<p>Evaluate and select options for replacing the Mark M. Millis Community Center</p>	<p>Spring 2023</p>

	Complete a comprehensive fee study and consider adjusting City fees, including impact fees	Begin in Summer 2022 with proposed adoption in Spring 2023
<b>Investing in People</b>	Implement Diversity, Equity, and Inclusion initiatives <ul style="list-style-type: none"> <li>Pursue educational opportunities for staff and City officials</li> </ul>	Ongoing
	Maintain and increase public engagement with the City <ul style="list-style-type: none"> <li>Increase public outreach through surveys, social media engagement, and events</li> </ul>	Ongoing
	Modernize technologies and systems in key areas, such as public safety cameras, human resources processes, and accounting and agenda management software systems	<ul style="list-style-type: none"> <li>Public safety camera upgrades are expected to be completed by Winter 2022-23</li> <li>Human resources software systems will be implemented by Winter 2022-23</li> <li>Agenda management software will continue to be implemented in 2022</li> <li>Accounting management software will be procured in Summer 2022 and implemented through Fiscal Year 2022-23.</li> </ul>
	Focus resources and implement efficiencies to ensure optimized service levels within core City functions	Ongoing
	Evaluate and implement employee retention, attraction, recruitment, development, and support strategies	Ongoing. A City-wide salary survey will be completed during Fiscal Year 2022-23.