

TOURISM BUSINESS IMPROVEMENT DISTRICT ADVISORY BOARD MEETING AGENDA SUMMARY

Tuesday, September 19, 2023, 3:00 p.m.

In person at:
Arroyo Grande City Hall Conference Room
300 E. Branch Street, Arroyo Grande, CA 93420

AND via Zoom at:

Please click the link below to join the meeting: https://arroyogrande-org.zoom.us/j/87091420089
Webinar ID: 870 9142 0089

Or Join By Telephone: 1-669-900-6833

This Tourism Business Improvement District Advisory Board Regular Meeting is being conducted in a hybrid in-person/virtual format.

- 1. CALL TO ORDER
- 2. ROLL CALL AND FLAG SALUTE
- 3. PUBLIC COMMENT
- 4. STAFF COMMUNICATIONS AND INTRODUCTIONS OF BOARD MEMBERS AND CITY STAFF
- 5. ELECTION OF THE ARROYO GRANDE TOURISM BUSINESS IMPROVEMENT DISTRICT ADVISORY BOARD CHAIR AND VICE CHAIR
 (BOHLKEN)

Recommended Action:

Select a Chairperson and Vice Chairperson for the remainder of 2023 and calendar year 2024 to preside over meetings and perform duties as directed by the Board and City Council

6. RECEIVE AND FILE FINANCIAL STATUS REPORT FOR JULY 2023 THROUGH AUGUST 2023
WITH REVENUE RECEIVED FOR TBID PAYMENTS FOR JULY 2023
(BOHLKEN)

Recommended Action:

Receive and File Financial Status Reports for July 2023 through August 2023 with Revenue Received for TBID Payments for July 2023

7. <u>UPDATE FROM VISIT SLO CAL</u> (BOHLKEN)

Recommended Action:

Receive and file the updates from Visit SLO CAL

8. MARKETING UPDATE FROM VERDIN MARKETING

(BOHLKEN)

Recommended Action:

Receive and file updates on paid and owned media performance including digital ads, email marketing, social media channels, and website analytics

9. CONSIDERATION OF A REGULAR MEETING SCHEDULE FOR THE ARROYO GRANDE TOURISM BUSINESS IMPROVMENT DISTRICT ADVISORY BOARD (BOHLKEN)

Recommended Action:

Approve a regular Board meeting schedule to be held at least quarterly

10. BOARD MEMBER COMMUNICATIONS

11. ADJOURNMENT

All staff reports or other written documentation, including any supplemental material distributed to a majority of the AGTBID Board within 72 hours of a regular meeting, relating to each item of business on the agenda are available for public inspection during regular business hours in the City Clerk's office, 300 E. Branch Street, Arroyo Grande. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by the Americans with Disabilities Act. To make a request for disability-related modification or accommodation, contact the Legislative and Information Services Department at 805-473-5400 as soon as possible and at least 48 hours prior to the meeting date.

This agenda was prepared and posted pursuant to Government Code Section 54954.2 Agenda reports can be accessed and downloaded from the City's website at www.arroyogrande.org If you would like to subscribe to receive email or text message notifications when agendas are posted, you can sign up online through the "Notify Me" feature.



MEMORANDUM

TO: Arroyo Grande Tourism Business Improvement District Advisory

Board

FROM: Sheridan Bohlken, Recreation Services Director

SUBJECT: Election of the Arroyo Grande Tourism Business Improvement District

Advisory Board Chair and Vice Chair

DATE: September 19, 2023

SUMMARY OF ACTION:

Select a Chairperson and Vice Chairperson for the Arroyo Grande Tourism Business Improvement District (AGTBID) for the remainder of 2023 and calendar year 2024 to preside over meetings and perform duties as directed by the Board or City Council.

RECOMMENDATION:

Select a Chairperson and Vice Chairperson for the remainder of 2023 and calendar year 2024 to preside over meetings and perform duties as directed by the Board and City Council.

BACKGROUND:

During its discussions regarding the AGTBID Advisory Board on April 25, 2023 (Attachment 1), Council directed staff to prepare draft bylaw revisions that would alter the make-up of the Advisory Board. Revised bylaws were approved on July 25, 2023 (Attachment 2).

Under the revised bylaws, the AGTBID Advisory Board is appointed using a similar approach as the City's other advisory bodies. Under this approach, each member of the City Council appoints one member of the AGTBID Advisory Board, subject to approval by a majority of the City Council. The term of each Advisory Board member coincides with the term of the appointing member of the City Council. TBID Advisory Board members are not subject to the City's residency requirements otherwise required of advisory board members.

DISCUSSION:

On August 22, 2023, Council appointed five Advisory Board members to the AGTBID pursuant to the revised bylaws (Attachment 3). In Section 10.a of the AGTBID Bylaws, it states 'At the first regular meeting of the Board, wherein newly appointed Members are

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AGTBID Advisory Board Election of the Arroyo Grande Tourism Business Improvement District Advisory Board Chair and Vice Chair September 19, 2023 Page 2

seated, the Members shall elect a Chairperson and Vice Chairperson who shall hold office for a period of one year.' As stated in section 10.b, 'The Chairperson shall preside over all meetings of the Board, and otherwise perform such duties as directed by the Board or Council. The Vice Chairperson shall serve in the absence or incapacity of the Chairperson.' Given the few months remaining in 2023, it is recommended the Board discuss and select a Chairperson and Vice Chairperson for the remainder of 2023 and calendar year 2024.

Attachments (provided as links below):

- 1. April 25, 2023 City Council Staff Report
- 2. <u>July 25, 2023 City Council Staff Report</u>
- 3. August 22, 2023 City Council Staff Report



MEMORANDUM

TO: Arroyo Grande Tourism Business Improvement District Advisory

Board

FROM: Sheridan Bohlken, Recreation Director

SUBJECT: Receive and File Financial Status Reports for July 2023 through

August 2023 with Revenue Received for TBID Payments for July 2023

DATE: September 19, 2023

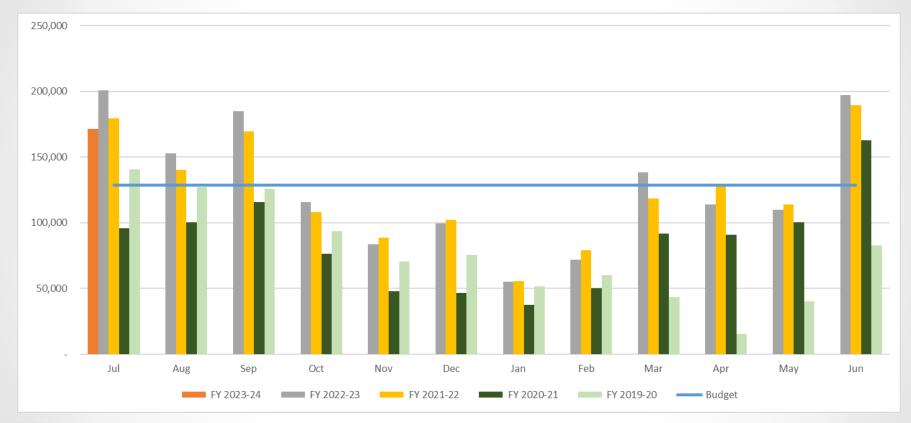
RECOMMENDATION:

Receive and File Financial Status Reports for July 2023 through August 2023 with Revenue Received for TBID Payments for July 2023.

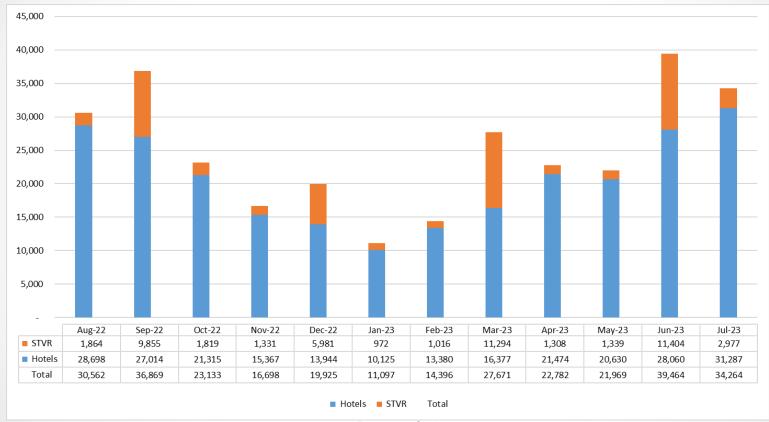
Attachments:

 Financial Status Reports for July 2023 through August 2023 with Revenue Received for TBID Payments for July 2023.

TOT Revenue by Fiscal Year



TBID Revenue Trend by Hotel/STVR





City of Arroyo Grande

TBID Board Meeting

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Fund 240-TBID Financials

FY 2023-24

Year-to-Date (YTD) Estimated Actuals through August

(August - 17% of Year)	Budget FY 2023-24	YTD August	% of Budget	Fav/(Unfav) Variance	Comments
Revenue					
TBID Assessments	309,000	34,264	11.1%	(274,736)	Assessments for July
Other Revenue	750	•	0.0%	(750)	Interest
Total Revenue	309,750	34,264	11.1%	(275,486)	
Expenditures:					
Advertising	242,500	34,005	14.0%	208,495	Verdin charges July - August
Contractual Services	7,500	8,334	111.1%	(834)	July - August City Admin
Administrative Costs	45,000	3,750	8.3%	41,250	
Memberships & Subscriptions	500	-	0.0%	500	Central Coast Tourism Council
Public Relations	30,000	•	0.0%	30,000	Со-ор
Total Expenditures	325,500	46,089	14.2%	279,411	
Change in Fund Balance	(15,750)	(11,824)		3,926	

*Estimated Beginning Fund Balance 383,583 *This amount will be updated once FY 2022-2023 is finalized



Ending Fund Balance 371,759



MEMORANDUM

TO: Arroyo Grande Tourism Business Improvement District Advisory

Board

FROM: Sheridan Bohlken, Recreation Services Director

SUBJECT: Update from Visit SLO CAL

DATE: September 19, 2023

SUMMARY OF ACTION:

Receive and file an update for the Arroyo Grande Tourism and Business Improvement District from Visit SLO CAL.

RECOMMENDATION:

Receive and file the updates from Visit SLO CAL.

BACKGROUND:

Working with, and on behalf of, its investors, partners, stakeholders, and the community to promote SLO CAL to both domestic and international visitors, Visit SLO CAL's (VSC) goal is to collaborate with partners to build the SLO CAL brand through a data-driven, efficient dynamic marketing and sales program while simultaneously enhancing the resident quality of life. Built on research with a strategy of continuous improvement, VSC aims to establish SLO CAL as a favorite West Coast destination known for its signature slower pace of life and unique mix of incredible, immersive guest experiences.

Visit SLO CAL is the non-profit countywide destination marketing and management (DMMO) organization for SLO CAL (San Luis Obispo County, California). As a destination marketing and management organization, it is responsible for promoting the region as an attractive travel destination and enhancing its public image as a dynamic place to live and work. Through the impact of travel, the organization strives to strengthen the economic position and provide opportunities for people in their community.

DISCUSSION:

With a newly appointed Board, Visit SLO CAL will provide an update on activity, promotions, and other marketing efforts.



MEMORANDUM

TO: Arroyo Grande Tourism Business Improvement District Advisory

Board

FROM: Sheridan Bohlken, Recreation Services Director

SUBJECT: Marketing Update from Verdin Marketing

DATE: September 19, 2023

SUMMARY OF ACTION:

Receive and file a marketing update for the Arroyo Grande Tourism and Business Improvement District from Verdin Marketing.

RECOMMENDATION:

Receive and file updates on paid and owned media performance including digital ads, email marketing, social media channels, and website analytics.

BACKGROUND:

In June 2018, the City Council approved an Agreement with Verdin Marketing for tourism marketing services. Since that time, a tourism website, rebranding of Visit Arroyo Grande, a monthly e-newsletter, advertising campaigns, a tourism strategic plan, and other marketing efforts have been developed and implemented. On June 14, 2022, City Council approved a new Agreement with Verdin Marketing to continue their work with Visit Arroyo Grande and the AGTBID (Attachment 2). On January 23, 2023, Verdin Marketing's contract was renewed for an additional year and the company continues to build on strategic goals and assets (Attachment 3).

DISCUSSION:

With a newly appointed Board, Verdin Marketing will provide an update on activity, assets, promotions, and other marketing efforts (Attachment 1).

Attachments:

- 1. AGTBID Marketing Report by Verdin Marketing
- 2. <u>June 14, 2022 City Council Staff Report Proposals for Tourism Marketing Services, Selection of a Marketing Firm, and Approval of An Agreement for Consultant Services</u>
- 3. January 23, 2023 AGTBID Staff report Discussion of Verdin Marketing Agreement

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ATTACHMENT 1

September 19, 2023

Visit Arroyo Grande

Marketing Update





Crande Visit Arroyo Grande 2021-2024 Strategic Plan



Vision

A thriving community rooted in authentic hospitality and nourished by a strong economy

Mission

To market Arroyo Grande as a desirable travel destination. create memorable experiences and support a prosperous economy and community

Position

Visit Arroyo Grande is the city's primary source for destination marketing services and tourism leadership. We are:

- Storytellers of the Arroyo Grande tourism experience
- · Providers of tourism related information and data
- · Collaborators championing the value of tourism and supporting key tourism drivers
- · Stewards balancing the benefits of tourism with Arroyo Grande's quality of life

Values

- Truth
- Excellence
- Teamwork
- Community
- Impact

- Reputation Transparent
- Forward-thinki na
- Reliable
- Humble
- Partners

Imperatives

Support the Destination in Tourism Recovery and Strengthen **Organizational Capacity for Future** Impact

Objectives

- Recover/Achieve 2019 Occupancy Rate
- · Increase Staffing budget

Initiatives

- · Align on and implement tiered re-opening marketing and communication plan with key partners and stakeholders
- · Advocate for organizational capacity to ensure the resiliency of AG's tourism economy
- Enhance the tourism industry's position and importance in AG's economic recovery

Increase Brand Awareness as a Central California Destination of Choice

- · Increase share of county visitor volume
- · Increase use of shared brand assets

- · Differentiate AG's brand position in the larger SLO CAL travel market
- · Create a content library and tool kit to influence a unified brand approach
- Pursue opportunities for collaborative and aligned promotional partnerships and messaging

Ensure the Quality of our Brand Promise and Visitor Experience

- · Increase number of visitor hours in market
- · Increase length of stay

- Create a framework to evaluate and promote events that generate new and repeat visitors to the destination
- Encourage the availability of downtown and nightlife opportunities
- Design attractive trip itineraries to drive visitation to AG's portfolio of experiences

Expand Stakeholder and Community Engagement to Create a Collaborative and Supportive Tourism Industry

- · Increase representation of lodging partners on the Board
- · Grow stakeholder participation
- · Increase resident approval of tourism

- · Create a stakeholder engagement and outreach campaign to educate and promote the value of the TBID to lodging partners
- Collaborate with stakeholders to design and expand co-operative marketing programs
- Increase the voice of tourism with key governmental, businesses and community

12 of 30 makers and leaders Page 1

Fiscal Year 2024

Marketing Plan



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Trends

- Blended and "Bleisure"
 Travel
- Experiential Travel
- Small Town Nostalgic Travel



Target Audience

The Purposeful Traveler

They live vividly and value simplicity, keeping life and the mind as uncluttered as possible. Authenticity and being true to oneself while maintaining strong personal relationships with family and friends is important. Curious and creative, they are open-minded, want to explore and learn about new things, and seek stimulating experiences. They are in tune with nature and themselves, doing activities they enjoy.



NEW: Secondary Audience

The Outdoor Family

The Outdoor Family represents an audience who are frequent visitors to the region and who are likely to take an annual trip. These families represent the largest travel parties and longer stays, making this group the highest spending segment. Likely to drive to the destination, families participate in a range of outdoor activities on vacation, including going to the beach.



Geographic Markets

- San Francisco Bay Area
- Los Angeles
- Central Valley



Equity, Diversity & Inclusion

- Collect assets that include audience segment
- Instagram/Facebook/TikTok stories
- Outreach and collaboration with local organizations



Paid Media

- Build awareness to specific personas based on destination offerings.
- **Strategic targeting** in key geographic areas to inspire overnight stays.
- Increase engagement by optimizing and promoting traffic to the website.



Paid Media

- Brand campaigns with engaging creative
- Digital programmatic ads
- Boosted Instagram posts
- TikTok ads
- Always-on Google
 Performance Max Ads
- Video ads on CTV/OTT (streaming services)
- Co-op print/digital opportunities



A	rroyo.	
帮(Grande	
	CALIFORNIA	

Budget: \$90,000																
2023 - 2024 Media Plan	Recommendation Reasoning	Targeting Behaviors	Target Region	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Digital Advertising																
Programmatic Video Pre-Roll	Pre-Roll typically performs better than display with a high VCR rate as well. Combining the best features of display and CTV.	AG Offerings: Outdoor, family, wine enthusiasts, mindfulness travelers; Mid-Week Stays: flexible employment, retirees, Gen Y, remote workers.			\$1,000	\$1,500	\$1,500	\$3,000	\$1,000	\$1,000	\$3,000	\$3,000	\$3,000	\$2,000	\$1,000	\$21,00
Google Performance Max - Build Budget	Google Ads will put Arroyo Grande at the top of the search page for those looking for a roadtrip or weekend getaway.				\$1,000	\$1,500	\$1,500	\$1,500	\$1,000	\$1,000	\$1,500	\$1,500	\$1,500	\$1,000	\$1,000	\$14,00
стv	CTV is a great brand awareness tactic that dleivers a full :30 second message and boosts organic traffic as well.	AG Offerings: Outdoor, family, wine enthusiasts, mindfulness travelers; Mid-Week Stays: flexible employment, retirees, Gen Y, remote workers.			\$3,000	\$5,000	\$5,000	\$4,000	\$3,000	\$3,000	\$5,000	\$5,000	\$4,000	\$4,000	\$3,000	\$44,00
YouTube Ads - (4 month seasonal test)					\$500	\$500	\$500	\$500								\$2,00
Print Advertising																
SLO CAL Visitors Guide		N/A	SLO County and select out of area markets					\$2,470								\$2,47
Social Media																
Social Media Boosted Posts	Social Media ad presence will help spread awareness of the destination in specified geosand will drive website traffic. (Benchmark CTR on Meta is 0.90%)	AG Offerings: Outdoor, family, wine enthusiasts, mindfulness travelers; Mid-Week Stays: flexible employment, retirees, Gen Y, remote workers.		\$500	\$500		\$500	\$530			\$500	\$500	\$500	\$500	\$500	\$4,53
TikTok Ads - (4 month seasonal test)		AG Offerings: Outdoor, family, wine enthusiasts, mindfulness travelers; Mid-Week Stays: flexible employment, retirees, Gen Y, remote workers.			\$500	\$500	\$500	\$500								\$2,00
Total				\$500	\$6,500	\$9,000	\$9,500	\$12,500	\$5,000	\$5,000	\$10,000	\$10,000	\$9,000	\$7,500	\$5,500	\$90,00
			Monthly Budgets:	\$1,000	\$5,000	\$9,000	\$10,000	\$10,000	\$5,000	\$5.000	\$10,000	\$10,000	\$10,000	\$10,000	\$5,000	\$90,00
CO-OP Opportunities			monthly budgets.	\$1,000	\$3,000	\$5,000	\$10,000	\$10,000	\$5,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$5,000	\$50,00
Opportunities for consideration in the Central	CCTC - Youtube (\$2500 minimum buy)															
Coast Tourism Council.	CCTC - Pinterest (\$1500 minimum buy)															

Earned Media

- Press trips for domestic media or social media influencers
- New story pitches for content submissions/pitches to industry partners
- Participate in reactive opportunities with partners



Owned Media

- Increase followers on Facebook by 6% and Instagram by 10%
- Increase engagement on Tik
 Tok to meet the industry
 standard of 5.23%
- Increase social referral website traffic by 12%
- Increase e-newsletter database by 20%
- Grow YouTube and Pinterest
 content



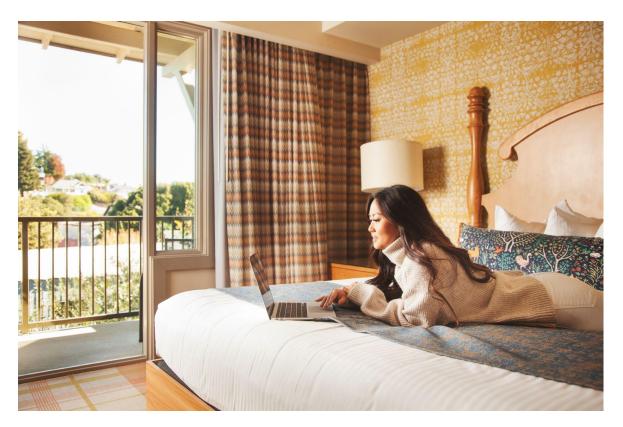
Owned Media

- Enhance website with refreshed imagery and content
- Monthly e-newsletter and blogs
- Strengthen brand identity and awareness by utilizing owned social media channels
- Utilize Localhood platform to create short-form video
- Reactivate Pinterest



Marketing Update

FY 22-23 Activities (July-Jun)



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Destination Partners

Tourism Business Improvement Districts (TBID) are essential to the economic and social well-being of the communities they represent, driving direct impact and fueling development. The AG TBID partners with organizations at the state, regional and countywide levels to leverage the reach of our marketing programs and maximize investments.



Brand USA W@BrandUSA Brand USA

Brand USA's mission is to increase incremental international visitation, spend, and market share to fuel our nation's economy and enhance the image of the USA worldwide. For more information visit www.thebrandusa.com

Visit California @wisitcalifornia 1 Visit California

Visit California is a nonprofit organization whose mission is to develop and maintain marketing programs – in partnership with the state's travel industry – that inspire travel to, and within, California. For more information visit www.visitca.com

CCTC is a member-based organization that works to promote businesses located within the seven counties (Ventura, Santa Barbara, San Luis Obispo, Monterey, Santa Cruz, Santa Clara, and San Benito). CCTC's national and international marketing efforts work to promote the entire California Central Coast as a top destination in California. For more information visit www.centralcoast-tourism.com

Visit SLO CAL O @slocal SLO CAL

Visit SLO CAL is the non-profit countywide destination marketing and management (DMMO) organization for SLO CAL (San Luis Obispo County). For more information visit www.slocal.com

Visit Arroyo Grande is the Tourism Business Improvement District brought together through a vision for a thriving and prosperous Arroyo Grande. The mission is to market Arroyo Grande as a desirable travel destination, create memorable experiences and support a prosperous economy and community. For more information visit www.visitarroyogrande.org



Year-End Activities

- Deployed paid media campaign
 - "No Weekend Needed" Midweek Campaign and CCTC Co-op
- Distributed 12 monthly e-newsletters
- Created 7 new and updated blogs for website
- Social Media content, implementation and monitoring
 - Created a Tik Tok account (July 2022)
- PR content submissions for CCTC, SLO CAL and Visit California
- Held 2 Photo/Video Shoots
 - Midweek Campaign photo shoot (Nov. 2022)
 - Brand photo shoot (April 2023)
- Launched new website (April 11, 2023)



Year-end Highlights

E-newsletter

- Surpassed email marketing open rate goal of 20% Avg. 45.62% for 2022-23 (vs. Avg. 35.5% in 2021-22)
- 1,302 subscribers in 2022-23 vs. 1,057 in 2021-22 (245 new subscribers)

Social Media

- AG TBID received **941,769** impressions on Facebook in 2022-23 vs.
 360,076 impressions in 2021-22 (**161.6% increase**)
- Gained 976 new Instagram followers in 2022-23 (4,176 followers in 2022-23 vs. 3,200 followers in 2021-22; 30.5% increase)

Over \$22,500 in added value for marketing services
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Community Lodging

San Luis Obispo County, June 2023





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Quarterly Spending and Visits

San Luis Obispo County, June 2023

Period Ending Report Based On 2023 01 Quarterly Fiscal

Five Cities Hotel Performance

January - March 2023

ADR RevPAR Occupancy Demand Revenue Supply 53.6% \$172 \$92 258.3K 138.5K \$23.8M

Top 10 Origin Markets

January - March 2023, % Share of Trips



Top 10 Origin Markets by Air

January - March 2023, % Share of Total



Transient Occupancy Tax Revenue

January - March 2023

\$10,086,297

Domestic Visitor Spending* January - March 2023, % Share of Spending



*Excluding Residents



Chico/Redding 0.5%



Community Benchmark Wineries

San Luis Obispo County, June 2023

ıne 2023	Date	% Change YOY		Report Monthly	Based On Fiscal			
	Visitors	Tasting Room Sales	DTC Total Sales	On-Site Event Sales	Avg Visitors	Avg Tasting Room Sales	Avg DTC Total Sales	Avg On-Site Event Sales
	0.17M	\$19.0M	\$36.3M	\$1.57M	0.8K	\$91.6K	\$172.8K	\$14.3K
	▼ -30.4%	▼ -18.4%	▼ -16.7%	▼ -25.8%	▼ -22.3%	▼ -9.3%	▼ -7.5%	▼ -20.4%
		YO	Υ			Y	OY	

SLO CAL Region Visitation by Year

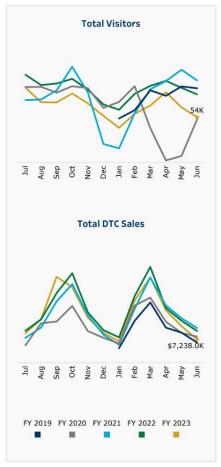
June 2023 - Monthly



Average DTC Sales by Region

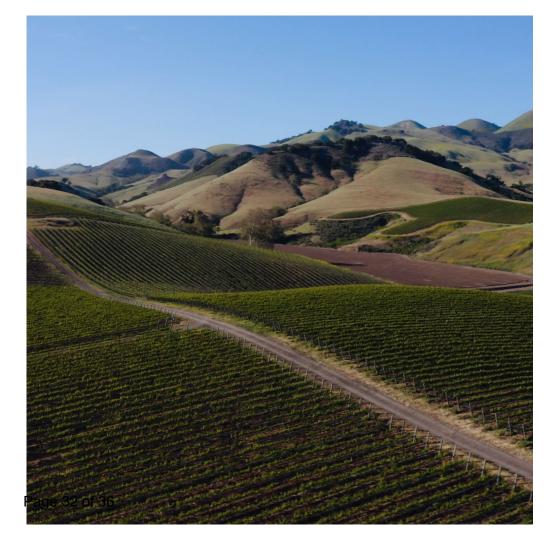
June 2023 - Monthly





California Wine Month

- Social Media Giveaway (Sept. 15-17, winner announced Sept. 18)
- Collaboration with Peacock Winery, Talley Vineyards, Timbre Winery, Verdad & Lindquist
- Q&A blog with Bob Lindquist



Thank you for having us today.

Questions or discussion?



Attachments 2 and 3 are available as a link:

- 2. <u>June 14, 2022 City Council Staff Report Proposals for Tourism Marketing Services, Selection of a Marketing Firm, and Approval of An Agreement for Consultant Services</u>
- 3. January 23, 2023 AGTBID Staff report Discussion of Verdin Marketing Agreement



MEMORANDUM

TO: Arroyo Grande Tourism Business Improvement District Advisory

Board

FROM: Sheridan Bohlken, Recreation Services Director

SUBJECT: Consideration of a Regular Meeting Schedule for the Arroyo Grande

Tourism Business Improvement District Advisory Board

DATE: September 19, 2023

SUMMARY OF ACTION:

Consider a regular meeting schedule for the Arroyo Grande Tourism Business Improvement District (AGTBID) Advisory Board.

RECOMMENDATION:

Approve a regular Board meeting schedule to be held at least quarterly.

BACKGROUND:

During its discussions regarding the AGTBID Advisory Board on April 25, 2023 (Attachment 1), Council directed staff to prepare draft bylaw revisions that would alter the make-up of the Advisory Board and address administrative changes with the oversight of the Board. Revised bylaws were approved on July 25, 2023 (Attachment 2), and Board members were appointed on August 22, 2023 (Attachment 3).

DISCUSSION:

With a newly appointed Board, it is necessary to determine a regular meeting schedule as identified in Section 11.a of the AGTBID Bylaws, which states 'Regular Board meetings shall be held at least quarterly according to a schedule established by the Board at the beginning of the calendar year at a location accessible to the public, in Arroyo Grande, California.'

Since this is the first meeting of the Board with the newly adopted Bylaws, a regular meeting schedule must be set. Options for the Board to consider are monthly, bi-monthly or quarterly meetings. Special meetings may be called as necessary.

AGTBID Advisory Board Consideration of a Regular Meeting Schedule for the Arroyo Grande Tourism Business Improvement District Advisory Board September 19, 2023 Page 2

Attachments (available as links below):

- 1. April 25, 2023 City Council Staff Report
- 2. July 25, 2023 City Council Staff Report
- 3. August 22, 2023 City Council Staff Report